

PROJECT: Harvard University's Allston Campus

CLIENT: Harvard University, through the Allston Development Group

Epsilon prepared a series of Institutional Master Plan filings, including an IMP Amendment for expansion of the Allston campus in the short-term, and an IMP Notification Form for the anticipated build-out of 4,000,000 to 5,000,000 sf of development over the next 20 years, including substantial new transportation and utility infrastructure. The University proposes a mix of institutional uses, including academic and research facilities, museum space, and student housing, as well as retail and commercial uses to activate the streetscape. Campus-wide sustainability measures underlie the development program, including LEED-certification of buildings, ambitious alternative transportation measures, state-of-the-art and alternative energy sources, and aggressive water conservation and water reuse strategies. The IMP strives to respect a local planning initiative, the *North Allston Strategic Framework for Planning*, developed by the community and the BRA. The IMP for Harvard's 20-year Master Plan is anticipated to be filed in the summer of 2007, and Epsilon is also responsible for documentation for two projects introduced in the IMP Amendment for two projects subject to Large Project Review.



PROJECT: Beth Israel Deaconess Medical Center, Institutional Master Plan, Boston, MA

CLIENT: Beth Israel Deaconess Medical Center



Epsilon prepared the Institutional Master Plan for Beth Israel Deaconess Medical Center's 19-acre campus in Boston's densely developed Longwood Medical and Academic Area. Epsilon also prepared the BRA Article 80 Large Project Review filings for the Medical Center's proposed 440,000-s.f. state-of-the-art research facility, the Longwood North Research Center. The IMP and Draft Project Impact Report, which were approved by the BRA, demonstrated consistency with the BRA's Interim Guidelines for the LMA, addressing urban design, shadow impacts, transportation, and workforce development.

PROJECT: Harvard University Longwood Campus Institutional Master Plan, Boston, MA

CLIENT: Harvard University

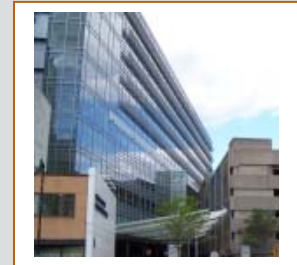
Epsilon provided Institutional Master Planning consulting services to Harvard University for its medical school campus in the Longwood Medical and Academic Area of Boston. The Institutional Master Plan for the Longwood Campus establishes Harvard's long-range goals for the campus and sets forth Harvard's plans to construct one new 53,000 s.f. building, the Harvard School of Dental Medicine Research and Education Building, and several smaller projects. The building projects are required to reduce overcrowding in existing facilities and to meet the immediate need for state-of-the-art research space for the Dental School.



PROJECT: Massachusetts General Hospital Institutional Master Plan, Boston, MA

CLIENT: Massachusetts General Hospital

Epsilon is providing Article 80 consulting services for the development of an Institutional Master Plan for the MGH campus development. Over a ten-year period, the MGH proposes a new construction and off-campus leasing plan to address the three components of its mission - Patient Care, Education and Research. A 178,000-square foot building addition with 150 new inpatient beds and leasing of 200,000-square feet are proposed.



PROJECT: The Arnold Arboretum of Harvard University Institutional Master Plan, Boston, MA

CLIENT: The Arnold Arboretum of Harvard University



Epsilon is preparing Institutional Master Plan filings for the Arnold Arboretum, a 265-acre historic parkland and botanic research center that is part of Fredrick Law Olmsted's Emerald Necklace. To solve long-term research space needs, the Arboretum is proposing construction of a Research and Administration Building on land owned by Harvard University. Topics to be addressed include potential visual and transportation impacts as well as protection of cultural resources.

PROJECT: Brigham and Women's Hospital Institutional Master Plan, Boston, MA

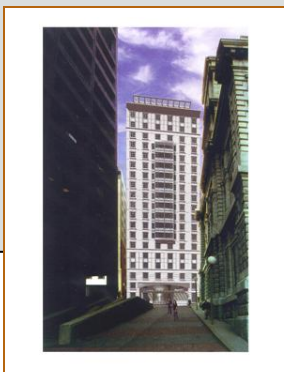
CLIENT: The Brigham and Women's Hospital, Inc.

Epsilon provided Article 80 and Institutional Master Planning consulting services to Brigham and Women's Hospital for a new inpatient facility at 70 Francis Street and an Institutional Master Plan. In addition to the proposed 10-story, state-of-the-art inpatient facility with 150 beds, the hospital is proposing campus improvements that will restore the historic Brigham Green and provide additional below-grade parking.



PROJECT: Suffolk University Institutional Master Plan and Somerset Street Dormitory, Boston, MA

CLIENT: Suffolk University



Epsilon provided Article 80 consulting services for the development of an Institutional Master Plan for the Suffolk University campus. The IMP presents information on the existing campus and discusses the mission and goals of the College, as well as its long range plans. Epsilon also prepared an Expanded PNF for the university's 368-bed dormitory to be located on Somerset Street. Following review of the PNF, the BRA did not require preparation of a PIR.